



MONACO EXPLORATIONS

Reconnecting Humanity and the Sea

2025 ACTIVITY REPORT

**SOCIÉTÉ
DES EXPLORATIONS
DE MONACO**





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INTRODUCTION



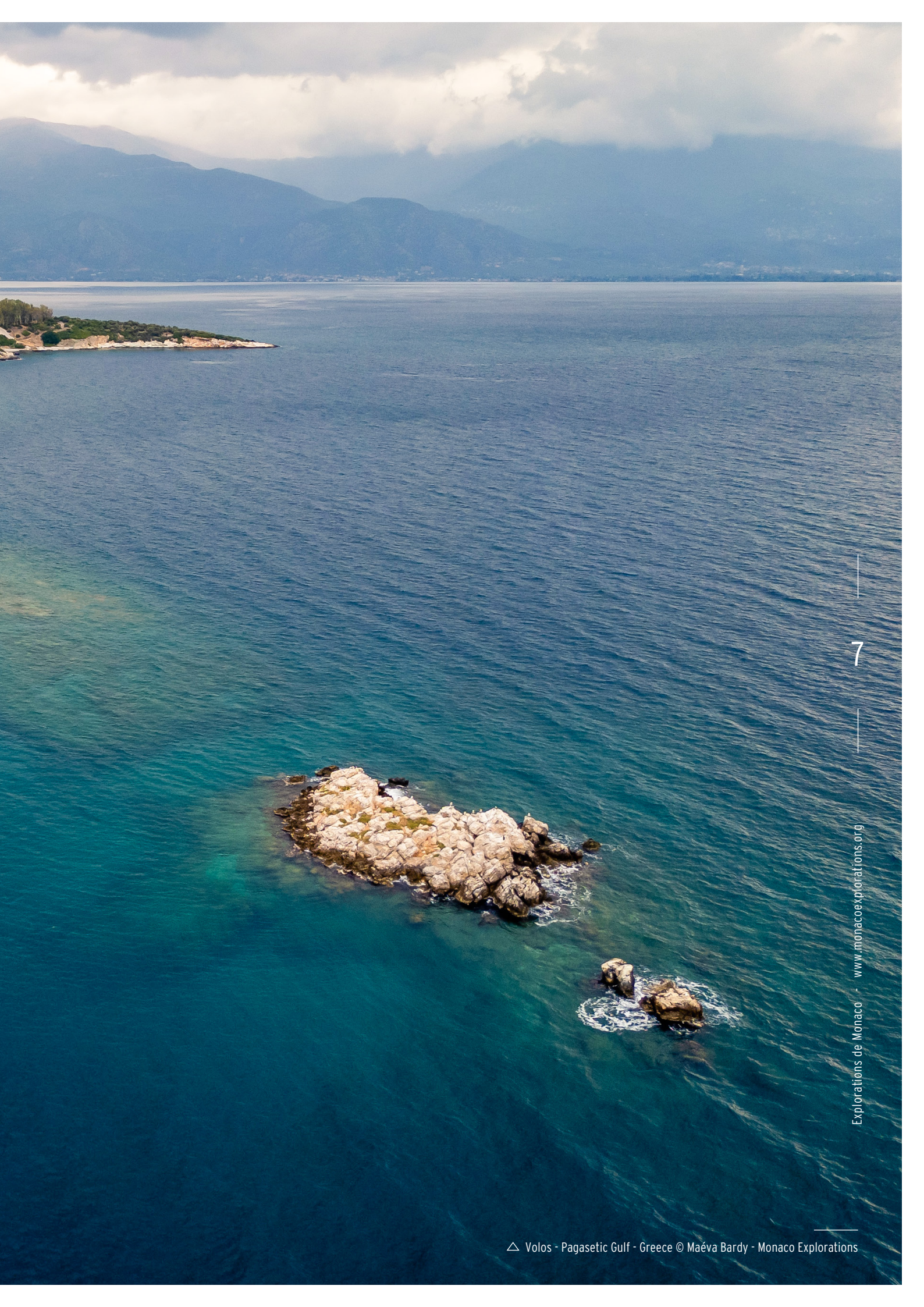
Monaco Explorations, launched in 2017, has continued its activities since 2019 under the framework of the Société des Explorations de Monaco, a platform serving the commitment of H.S.H. Prince Albert II of Monaco to advancing knowledge, sustainable management and the protection of the Ocean.

A Monegasque joint-stock company wholly owned by the State, it brings together, under the aegis of the Prince's Government, the Prince Albert II of Monaco Foundation, the Oceanographic Institute - Prince Albert I of Monaco Foundation, the Scientific Centre of Monaco and the Yacht Club de Monaco. The Company supports the actions of these institutions through collective missions combining scientific research, public outreach and mediation and governmental cooperation.

It engages international partners around four main themes: marine protected areas, coral protection, the protection of megafauna (cetaceans, sea turtles, sharks, etc.), and new exploration technologies.

This Company is governed by a Board of Directors bringing together representatives of its institutional partners, as well as individuals selected on the basis of their responsibilities within entities of relevance to exploration activities. The Chairman of the Company also serves as Managing Director and is supported by an operational team comprising a Director, a Secretary-General, a Head of Outreach, a Communications Officer and a Coordination Assistant.

The composition of the Board of Directors and of the operational team as at 31 December 2025 is set out in Appendix 1.





HIGHLIGHTS

The main highlight of 2025 was the operational launch of the Mediterranean Missions in Greece in October. This forty-day mission, carried out aboard an innovative and environmentally responsible vessel, showcased marine protected areas (MPAs) – a proven and effective tool for ensuring the sustainable management and enhanced protection of the Mediterranean Sea. Bringing together around thirty scientists, alongside participants from diverse backgrounds (writer, illustrator, influencer, journalists, etc.), the mission was structured around the threefold approach of diplomacy, science and outreach, and enabled the implementation of seven scientific projects, the results of which will be shared with the Greek authorities.

The year was also marked by the continued dissemination of the results of the Monaco Explorations Indian Ocean Mission, conducted in autumn 2022 between Mauritius and the Seychelles. With a view to drafting the mission's final report, a workshop entitled the Science to Policy Workshop was held in Port Louis (Mauritius) in November 2025, bringing together around fifty participants – representatives of coastal States, scientists, legal experts, representatives of regional organisations and other specialists – in order to leverage the scientific results of the mission and develop recommendations.

Work on a coffee-table book dedicated to Monaco Explorations was relaunched, following the signature of an initial contract with the French publishing company Glénat in 2019. Covering a selection of explorations conducted by Princes Albert I and Rainier III, and by H.S.H. the Sovereign Prince, this coffee-table book will be written by three authors and is expected to be published in autumn 2027.

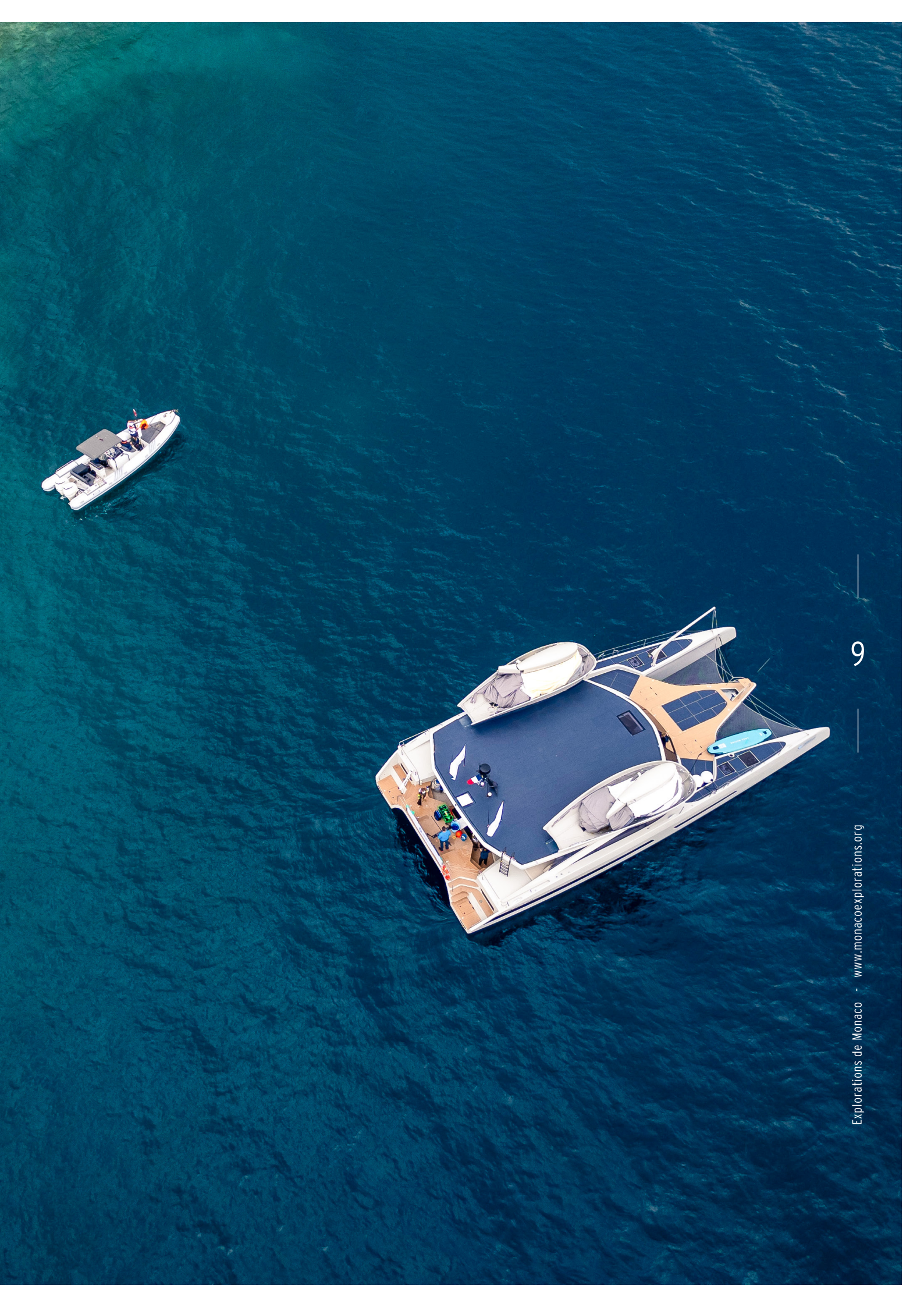
In 2025, Monaco Explorations significantly boosted its communications by leveraging the Greece Mission to develop its presence on social media, with a long-term perspective extending beyond this mission, and, for the first time, engaging content creators and influencers to reach younger audiences.

Monaco Explorations Society mourned the loss of the Chairman of its Board of Directors with the passing of H.E. Mr Didier Guillaume, Minister of State, on 17 January 2025.

On 18 June, the Board of Directors approved the appointment of Mr Robert Calcagno as Chairman for the duration of his term as a Board Director. As the Board also renewed his delegated authority as Managing Director, he now serves as Chairman and Managing Director of Monaco Explorations Society.

The composition of the Board of Directors evolved in 2025 with the resignation of Professor Patrick Rampal from his position as Director, following the end of his term as President of the Scientific Centre of Monaco (CSM), and the appointment of his successor in that role, Dr Jean-Jacques Risso, as a new Director. Two additional Directors were also co-opted on 17 December 2025: Professor Katja Matthes, Director of GEOMAR in Germany, and Mr François Houllier, Chairman and Chief Executive Officer of IFREMER in France.

Finally, the Company's operational team also evolved in 2025, with Ms Isabelle Curau-Bloch replacing Ms Flora Ginocchio as Secretary-General in November.





GREECE MISSION

GENERAL FRAMEWORK

Since their launch in 2017, Monaco Explorations have organised or supported 19 missions around the world.

Each of these missions, in keeping with Monaco's oceanographic heritage, is built on three fundamental pillars: scientific research, environmental diplomacy, and the dissemination of knowledge to the widest possible audience.

In a global context marked by ecological urgency, Monaco Explorations are fully aligned with the objectives of the Kunming-Montreal Global Biodiversity Framework, adopted at COP15 in 2022. This landmark agreement sets out an ambitious target: to protect at least 30% of terrestrial and marine environments by 2030, a goal widely known as "30x30".

Despite being a major biodiversity hotspot, the Mediterranean remains insufficiently protected: 8.33%

of marine areas are designated as protected, and only 1.5% of these areas benefit from management plans ensuring genuinely effective protection.

This is why Monaco Explorations have made this basin a priority. Through structured support – scientific, diplomatic and logistical – it seeks to actively contribute to the achievement of the 30x30 target across the region.

In this context, the Mediterranean Missions were launched, officially announced in April 2024 in Barcelona, during the second Conference of the United Nations Decade of Ocean Science for Sustainable Development. This launch marked a turning point, anchoring the Mediterranean Missions within an international framework while establishing the long-term commitment of the Monaco Explorations programme.

CHARTERING OF THE MISSION SUPPORT VESSEL

The *MODX 70*¹ is a sailing and electric-powered catamaran designed to navigate in an energy-efficient, silent and environmentally responsible manner. Equipped with inflatable Aeroforce® wing sails, photovoltaic panels, hydrogenerators and recyclable materials, it embodies an innovative approach to maritime mobility. Its low carbon footprint makes it particularly well suited to operations in sensitive environments such as MPAs.

Although not a research vessel in the strict sense, it provides a workspace suited to the embarking of lightweight scientific instruments and the monitoring of coastal environments. It also enables the transmission of data collected at sea in a format that is directly usable by local stakeholders.

The *MODX 70* also serves as a powerful outreach tool, demonstrating that another form of navigation is possible – cleaner, quieter and more responsible. Through onboard visits, demonstrations and workshops,

it becomes a platform for raising awareness of the ecological transition in the maritime sector, while showcasing practical, forward-looking solutions.

As part of the Greece Mission, it embodied the commitments of the Principality of Monaco to a Mediterranean that is better known, better protected and shared.

It was chartered from 22 September 2025 to 7 November 2025, with the initial contract extended by a few days to accommodate a slight delay in the navigation schedule.

It was also decided, following approval by the Board of Directors, to charter a second accompanying catamaran for the entire navigation period in Greece (20 days). Having been chartered from a Greek operator, this additional vessel made it possible to facilitate logistical operations that could not be entirely borne by the support vessel alone.

¹ *MODX 70* is the commercial name of the vessel used during the Greece Mission. Its registered name is *Ganany*.



PREPARATION OF THE MISSION PROGRAMME

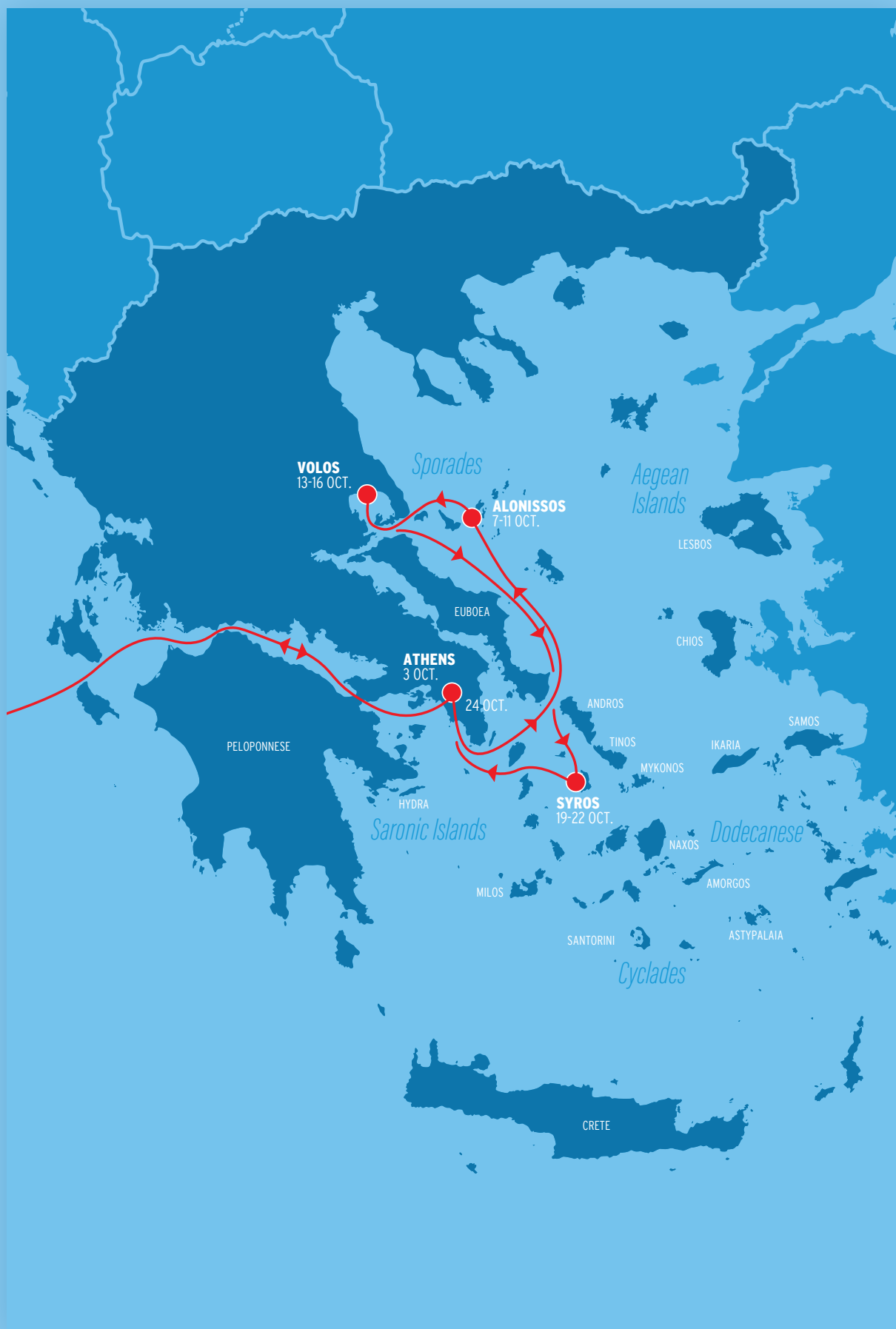
In coordination with the Natural Environment and Climate Change Agency (NECCA)², as well as with Monegasque partners (Oceanographic Institute, Prince Albert II of Monaco Foundation, Scientific Centre of Monaco, Monk Seal Alliance, The MedFund) and Greek partners (Thalassa Foundation, MOM, Hellenic Center for Marine Research, University of Thessaly), the programme was drawn up to cover forty days of mission activities. The stopovers were carefully selected for their ecological, scientific and diplomatic relevance, each combining field activities, public events and institutional exchanges.

- **Monaco (25 September):** departure for Greece.
- **Athens (3-4 October):** inauguration of the travelling exhibition "Time for Action: Marine Protected Areas in the Mediterranean", and meetings with civil society and the media.
- **Alonissos (7-11 October):** visit by H.S.H. Prince Albert II of Monaco and launch of scientific activities in the National Marine Park of the Northern Sporades. Scientific dives, monitoring of the Mediterranean monk seal, exchanges with park managers and outreach sessions for school audiences.
- **Volos (13-16 October):** demonstration of scientific tools, scientific activities, and outreach activities on board the *MODX 70* in the Pagasetic Gulf.
- **Syros (19-22 October):** Scientific and outreach activities.
- **Athens (24 October):** Interim closing session. Presentation of the mission outcomes and a scientific contribution during an event organised at the Eugenides Foundation.
- **Return to Monaco (31 October, ultimately postponed to 7 November):** Conclusion of the mission.

At each stopover, the *MODX 70* played a central role as a platform for observation, exchange and knowledge transfer. The programme combined scientific rigour, openness to dialogue and public engagement, making each stage a lever for transformation at both local and regional levels.



² Greek government agency responsible for overseeing protected areas.



DIPLOMATIC COMPONENT

The Greece Mission formed part of a clearly defined diplomatic strategy. It aimed to strengthen ties between Monaco and Mediterranean countries around a shared goal: the preservation of the sea. Through a series of meetings and exchanges, the mission brought together policymakers, scientists and managers of MPAs within a shared framework for action.

H.S.H. Prince Albert II of Monaco played an active role in this dynamic. His presence in Alonissos during the mission – a marine protected area benefiting from a very high level of protection and from the support of the Monegasque MPA trust fund, the MedFund – embodied the Princely commitment to ambitious environmental governance.

The dialogue established with the Greek authorities, notably NECCA, made it possible to identify shared priorities, pool efforts and broaden institutional partnerships.

Beyond bilateral relations, the mission also sought to strengthen the coherence of actions at the scale of the Mediterranean basin. It contributed to structuring a framework for Mediterranean cooperation centred on MPAs, scientific research and sustainable management. It also helped to promote locally implemented initiatives in major international forums, including the Our Ocean Conferences, biodiversity summits and the United Nations Decade of Ocean Science for Sustainable Development.



SCIENTIFIC COMPONENT

Through the Greece Mission, Monaco Explorations sought to combine two levels of scientific engagement:

- A regional approach, linked to flagship projects at the scale of the Mediterranean basin.

- A local approach, in close collaboration with NECCA, Greek MPA managers and local scientists (University of Thessaly, Hellenic Center for Marine Research).

The overarching scientific thread of this mission rested on the connectivity between pelagic and benthic environments and its role in the spread of non-native species and pollution. This cross-cutting theme made it possible to address both the complexity and the vulnerability of the ecosystems that MPAs are intended to protect.

The projects with a regional scope:

- **Plankto-Med:** Adapted from the international Plankton Planet programme, this project relied on simple, relatively low-cost and robust instruments enabling surface plankton sampling throughout the vessel's route. From departure from Monaco through to return, including each Greek stopover, researchers and crew members collected genetic and imaging data on plankton biodiversity in the Mediterranean. The objective was threefold: to better understand the health of marine ecosystems, to strengthen the capacity of managers to monitor these environments autonomously and sustainably, and to produce plankton biodiversity data directly comparable to those measured from space by NASA's new PACE satellite.
- **BGC-ARGO-ION:** The BGC-Argo-ION project made an essential contribution to the continuous observation of the ocean. This programme involved a series of coordinated operations adapted to the different phases of navigation between stopovers:
 - deployment and recovery of BGC-Argo floats in the eastern Mediterranean, contributing to the maintenance of the global observation network;
 - collection of reference data using a Niskin bottle and onboard sensors, intended in particular to calibrate the float instruments before or after deployment;
 - bio-optical measurements using a Hyper-Pro float to validate satellite ocean-colour data, in partnership with the European Space Agency (ESA) and NASA;
 - regular sampling of surface waters along the route to analyse chemical composition, optical properties and phytoplankton diversity, linking these observations with satellite imagery.

This high-precision work aimed to strengthen climate prediction models, improve understanding of marine primary production processes, and support conservation policies based on robust data.

- **SailingBox:** This project, led by the German institute Hereon as part of the Helmholtz S00P (Shaping an Ocean Of Possibilities) programme, formed part of an innovation-driven approach in support of citizen science. The SailingBox is a portable system designed to measure, in real time, several key parameters of the sea surface essential to understanding biogeochemical balances in the Mediterranean. On board the *MODX 70*, it was used to test accessible, low-cost sensors capable of measuring pH as well as oxygen, temperature and salinity. These sensors were then to be compared with a reference instrument (the Pocket FerryBox) in order to verify their reliability under real navigation conditions. The objective was to make these tools accessible for regular use on small vessels.
- **Participatory Bathymetry:** Participatory bathymetry is an innovative method for expanding knowledge of the seabed, initiated by the International Hydrographic Organization (IHO), an intergovernmental organisation headquartered in Monaco. Using a data recorder connected to the *MODX 70* navigation system, the objective was to collect information on seabed depth and topography. These data were then intended to be centralised via open platforms. In Greece, this will help improve bathymetric data in several still poorly documented areas, with the support of local partners, particularly N.E.C.C.A.

The projects with a local focus in Greece:

- **Mar4Past:** The Mar4Past project (Marine Forests for the Past and the Future) aimed to assess the current state of marine forests formed by large brown algae (such as *Cystoseira*), in relation to grazing pressure exerted by herbivores (fish, sea urchins). It was based on an original protocol involving a return to iconic Greek sites studied more than fifteen years ago, notably around Alonissos, Piperi and Gyaros, in order to conduct comparative surveys and document their long-term evolution. Observations were carried out through scientific diving, using simple, rapid and

reproducible methods derived from experimental ecology (visual counts of fish and invertebrates, estimation of macroalgal community biomass). These observations made it possible to establish an updated assessment of the structure and composition of coastal ecosystems dominated by macroalgae, while identifying potential dynamics of degradation or resilience of these forests in response to grazing pressure. The results of this

study will also help to improve understanding of the dynamics of marine forest decline in the eastern Mediterranean and to compare them with similar data collected in the western Mediterranean. Through this comparative approach, combining current and historical data, the project also contributes to a better understanding of the long-term impact of human activities.



- **EXOFISH-MED:** The eastern Mediterranean is today one of the world's major hotspots for the introduction of non-native marine species, largely due to increased maritime traffic and rising water temperatures. While some of these species integrate discreetly, others can profoundly disrupt ecological balances by altering food webs or competing with native species. The EXOFISH-MED project addresses this challenge through a participatory science approach, by training MPA managers, scientists and recreational divers in a standardised protocol for recording non-native fish species.

Without requiring long-term commitment, the objective was to provide them with a practical, reproducible and accessible tool to strengthen field monitoring.

The data collected were centralised and analysed by the ECOSEAS laboratory, specialising in marine ecology. They will make it possible to document the integration dynamics of non-native species within local ecosystems, to identify sensitive areas and to better guide management policies.



- **CSM:** Among the many threats affecting marine ecosystems, plastic pollution – whether visible or microscopic – represents a growing challenge for research, management and awareness-raising. In response, teams at the Scientific Centre of Monaco conducted an innovative project to study the role of marine forests in the capture of microplastics and nanoplastics.

Marine forests, whether animal (gorgonians, corals) or plant-based (Posidonia seagrass meadows, brown algae such as Cystoseira), provide complex structures conducive to the accumulation of suspended particles. The project aimed to determine whether these ecosystems play a role in the sedimentation of plastic particles.

Beyond advancing scientific knowledge, this programme also had an operational dimension. It may ultimately enable MPA managers and scientists to be trained in simple techniques for monitoring plastic pollution, adapted to their available resources and reproducible over time.

Finally, during the stopover in Volos, local stakeholders (NECCA agency representatives, professors and

students from the University of Thessaly) were invited to take part on board the *MODX 70* in a field demonstration of three data collection tools aimed at improving knowledge of the marine environment. This constituted a concrete opportunity for knowledge transfer and capacity building at the local level. The objective was to foster sustainable collaboration around ecological monitoring and to encourage MPA managers themselves to take ownership of scientific approaches.

- **BRUVS Cameras (Baited Remote Underwater Video Systems):** BRUVS are baited underwater video systems that enable observation and recording of species present in a given area without direct human intervention. This project was initially implemented in the Larvotto MPA in Monaco, in partnership with the Monegasque Association for the Protection of Nature (manager of Monaco's MPAs), the Prince Albert II of Monaco Foundation, Community Jameel (philanthropic organisation) and Thalassa Marine Research (a consultancy specialising in marine ecology). Its implementation in Greece opened up the possibility of transferring technical and scientific expertise to MPA managers.

- **Plankto-Med:** As the Mediterranean extension of the international Plankton Planet programme, this project is intended to assess the diversity and health of plankton, which forms the base of the marine food chain. Thanks to participatory protocols and tools adapted to light navigation, it is easily transferable to MPAs.
- **Benthic monitoring with the start-up COSMA:** In partnership with the French start-up Cosma, this project presented an innovative

system for inventorying and monitoring seabed ecosystems. Using submersible devices capable of capturing images very close to the seabed and photogrammetry algorithms, Cosma is able to cover large areas with very high-resolution imagery. The maps and spatial analyses produced using artificial intelligence constitute powerful tools for scientists and managers working on sensitive benthic habitats such as seagrass meadows and coralligenous reefs.



COMMUNICATION AND OUTREACH COMPONENT

PREPARATORY VISIT

In May 2025, as part of the preparation for the Greece Mission of Monaco Explorations, a preparatory filming campaign was conducted in order to build a library of images and interviews with the scientific and institutional partners involved, and to produce a teaser presenting the project. This audiovisual mission took place in Athens, Syros, Gyros and Alonissos. It made it possible to gather numerous testimonies and visual materials illustrating marine conservation actions carried out in the eastern Mediterranean, particularly in relation to the protection of the Mediterranean monk seal, environmental monitoring, the restoration of *Cystoseira* algae and the management of MPA. This preparatory work provided a structured editorial foundation designed to support the communications of Monaco Explorations and its networks throughout the year.

At the same time, a visit to the Eugenides Foundation was organised in Athens. This meeting enabled initial exchanges with Mr Nikos Thomaidis, Head of Conferences and Events, and Ms Anastasia Vamvaka, Head of Communications.

A private non-profit educational institution, the Eugenides Foundation promotes the dissemination of scientific and technological knowledge among young people in Greece. It relies in particular on its planetarium, a diverse scientific and cultural programme, the award of scholarships and the organisation of conferences. It is equipped with state-of-the-art facilities and a technical library, contributing actively to the country's scientific and cultural outreach.



This preliminary meeting helped to define the basis of a partnership, the Eugenides Foundation having expressed its willingness to host, free of charge, the exhibition "Time for Action: Marine Protected Areas in the Mediterranean" as part of the Greece Mission.

In parallel, discussions were held with representatives of the national education system in Alonissos, Volos and Syros, following on from the initiatives undertaken in October 2024 by the former Head of Outreach of Monaco Explorations, Mr Didier Théron. These consultations allowed the future outreach programme to be adjusted to the rhythm and constraints of the local school calendar.

DOCUMENTARY PROJECT

As part of the Mediterranean Missions of Monaco Explorations, the Greece Mission was incorporated into a modular documentary series project, designed to accompany the progressive rollout of missions across the different Mediterranean countries. Structured around one episode per country visited, this series is intended to illustrate the three pillars of action of Monaco Explorations: political engagement, scientific research and public awareness. The episodes, with a format of approximately thirteen minutes, favour on-site testimonies and highlight the richness of local initiatives aimed at preserving the Mediterranean. They are intended to be broadcast on Monaco Info, on the Monaco Explorations social media platforms, and to serve as communication tools for institutional events.

PHOTO AND VIDEO COVERAGE OF THE MISSION

The audiovisual coverage of the Greece Mission rested on an integrated approach combining video production and photography. The production of documentary content and short video segments was carried out by Maéva Bardy, a video journalist embedded throughout the mission, tasked with filming sequences, collecting testimonies and producing audiovisual content. As an onboard correspondent for Monaco Explorations, she contributed to the regular dissemination of content and

to the creation of a coherent audiovisual corpus across the Mediterranean Missions. Underwater photographic coverage was provided by Greg Lecoeur, whose work enriched a sustainable image archive intended to support the long-term promotion of the missions, particularly in the context of future editorial projects and exhibitions by Monaco Explorations.

SOCIAL MEDIA COVERAGE

As part of the Greece Mission, Monaco Explorations strengthened its presence on social media in order to support the rollout of the mission and increase its visibility among the general public. From summer 2025 onwards, this approach was supported by a digital communications agency tasked with structuring a coherent editorial strategy, optimising formats and visual identity, and fostering audience engagement across Facebook, Instagram, LinkedIn and YouTube. The Greece Mission was thus accompanied by regular content production, notably short video formats produced by the embedded video journalist, highlighting scientific operations, outreach activities and key institutional moments carried out in the field. This strategy also included a targeted influencer approach, aimed at expanding the audience of the Mediterranean Missions and showcasing local and institutional partners involved in the Greece Mission.

ONBOARD ARTISTS

As part of the coffee-table book project on Monaco Explorations, intended to document and showcase all actions undertaken, particular attention is being given to the Mediterranean Missions period, which will conclude the book. In this context, Julien Blanc-Gras, a travel writer, and Anne Benoliel Defreville, an illustrator, were associated with the mission in order to contribute original texts and illustrations. Their contributions will complement existing visual resources, particularly photographic material, and contribute to building a sensitive and cross-cutting perspective on the Mediterranean Missions and the commitments carried by Monaco Explorations.



CONDUCT OF THE MISSION

The period before the departure of the *MODX 70* from the port of Fontvieille in Monaco, from 22 to 25 September 2025, was used to finalise briefings with the crew, load the equipment required for the various scientific projects, and enhance the visibility of Monaco Explorations on the vessel (hull decals, flags, privacy banner).

This pre-departure phase also made it possible to organise a press briefing on board, as well as a reception enabling members of the Mediterranean Missions Partners' Circle to discover the vessel.

The departure sequence took place on 25 September 2025, in the presence of H.S.H. the Sovereign Prince and the Directors of Monaco Explorations Society.

The planned scientific protocols were successfully implemented from the moment of departure.

The main lesson drawn from this first transect was that the navigation programme had overestimated the vessel's average speed: in practice, resorting to the vessel's electric motor in the absence of wind had a significant impact on onboard battery charge levels, which could not be recharged solely through solar panels and hydro-generation. Mandatory full recharging stops therefore caused significant delays to the navigation schedule, requiring frequent adjustments to the programme of activities.

Apart from this difficulty, and despite unfavourable weather conditions, the entire mission programme

was ultimately completed. The two continuous monitoring projects (SailingBox and participatory bathymetry) were affected by technical difficulties in data collection, as well as by power interruptions required to preserve battery autonomy.

The course of the mission was also marked by an accident involving Ms Léana Rousseaux, Coordination Assistant at Monaco Explorations, which occurred on the morning of 8 October at her hotel in Skiathos. Following a fall on a staircase, she sustained a fracture of her left foot, requiring medical repatriation to her home in France and subsequent sick leave resulting from a workplace accident.

The escort of the *MODX 70* by the accompanying vessel throughout navigation in Greece proved to be highly effective and useful, although it did not facilitate communication and cohesion among mission participants.

The mission leader disembarked with the rest of the Monaco Explorations team on 25 October 2025, upon departure from Athens for the return journey to Monaco. The Plankto-Med project continued to implement its protocols independently throughout the final transect, until arrival in Monaco on 7 November 2025.

Friday 7 November, at the port of Fontvieille, was devoted to logistical operations relating to the unloading of equipment belonging to Monaco Explorations and the various scientific projects.



△ Arrival of the *MODX 70* on the island of Skiathos, Greece © Maéva Bardy - Monaco Explorations

MISSION OUTCOMES

CHARTERING PERFORMANCE REVIEW

The chartering of the *MODX 70* catamaran proceeded in accordance with the contract, which was amended to extend it by one week beyond the initial end date in order to accommodate delays in the navigation schedule. No additional costs were requested by the vessel owner Océan Développement for this extension.

Collaboration with the crew, and in particular the relationship between the vessel's captain and the mission leader, was exemplary in every respect, which constitutes a key success factor for a mission of this nature.

The vessel proved particularly well suited to diplomatic and outreach activities, both at sea and in port. As the scientific activities had been selected to ensure compatibility with the vessel's characteristics and constraints, it can be stated that scientific work also fully found its place on board during the mission, subject to a few adjustments, particularly with regard to underwater operations.

The main difficulty encountered during the chartering of the *MODX 70* was the vessel's average speed, which proved to be significantly lower than anticipated in the

programme design (4 knots instead of 7). This required constant rescheduling of activities, which nevertheless were ultimately all completed.

DIPLOMATIC COMPONENT

The diplomatic dimension of the Greece Mission was primarily illustrated by the visit of H.S.H. the Sovereign Prince to Skiathos and Alonissos. The dinner he hosted at a restaurant in Skiathos on 8 October brought together around thirty guests, including Ms Olga Kefalogianni, Minister of Tourism of the Hellenic Republic, and Mr Petros Varelidis, Secretary-General of the Ministry of the Environment. The menu, deliberately centred on a gastronomic reinterpretation of lionfish, an invasive species in the Mediterranean, served as a thread to raise awareness among guests of the threats facing the Mediterranean and the challenges of its protection.

On 9 October, the Sovereign Prince, accompanied by Mr Panagiotis Dendrinou, President of M0m (Hellenic Society for the Study and Protection of the Monk Seal), was able to swim in caves inhabited by monk seals and observe a female and her juvenile. In Alonissos, following a visit to M0m's exhibition and awareness centre, he was able to meet and engage in open discussions with local stakeholders, managers and users of the Northern Sporades Marine Park.



△ H.S.H. Prince Albert II of Monaco visiting the M0m centre in Alonissos with Mr Panagiotis Dendrinou, President of M0m © Vasilis Ikononou

Through the relationships established both prior to and during the mission with key stakeholders involved in Mediterranean protection in Greece (NECCA, Thalassa Foundation, MOm, HCMR, etc.), at the highest level within each organisation, Monaco Explorations contributed to enhancing the international profile of the Principality and to promoting the actions carried out locally by its representatives.

Finally, the presence at the inauguration of the exhibition "Time for Action: Marine Protected Areas in the Mediterranean" in Athens on 3 October of Ms Olga Kefalogianni, Minister of Tourism of the Hellenic Republic, as well as Ms Maria Papadopoulou, President of NECCA, and Ms Véra Alexandropoulou, Vice-President of Thalassa Foundation, also highlighted the interest shown by the Greek authorities in the activities of Monaco Explorations and, through the Company, in those of the Principality of Monaco.

SCIENTIFIC COMPONENT

An interim report was requested from each scientific project manager by the end of January 2026, with the final report scheduled for November 2026. It is therefore not possible at this stage to describe the initial results of the various projects.

COMMUNICATION AND OUTREACH COMPONENT

EUGENIDES FOUNDATION: EXHIBITION, WORKSHOPS AND CONFERENCE

The exhibition "*Time for Action: Marine Protected Areas in the Mediterranean*", designed by Mr Didier Théron, former Head of Outreach of Monaco Explorations, was hosted by the Eugenides Foundation in a dedicated space from 1 to 31 October 2025.

The exhibition was inaugurated on 3 October in the presence of Ms Olga Kefalogianni, Minister of Tourism of Greece, Mr Vassili Apostolopoulos, Consul of Monaco in Athens, and Mr Xavier Prache, Director of Monaco Explorations.

A total of 2,863 visitors attended the exhibition throughout the month of October. In addition, an outreach programme consisting of two workshops in Greek was delivered to 179 students aged 11 to 14. Each student attended a guided tour of the exhibition in Greek alongside Ms Aspasia Provou and took part in the "Mediterranean" workshop developed by the outreach department of the Oceanographic Institute of Monaco and led by Ms Cristina Sarris.



To mark the conclusion of this first Mediterranean Missions campaign in Greece, the Monaco Explorations team and the Eugenides Foundation co-organised a closing event dedicated to the Greece Mission. On this occasion, around thirty participants attended in person and nearly 200 viewers joined online, listening to a presentation by Mr Xavier Prache, Director of Monaco Explorations, who outlined the mission's objectives and the actions implemented on site. The Plankton Med scientific programme, a central component of the mission, was also highlighted by Dr Noan Lebeschot, CEO of SeaLabX and member of the Plankton Planet Consortium, together with Kelly Godard, member of the Plankton Planet team and head of the Planktomed project (linked to PlanktoSpace), and Mr Erwan Legeay, research engineer in environmental genomics at the Roscoff Biological Station.

VISITS AND OUTREACH ACTIVITIES DURING STOPOVERS

The outreach programme designed for school audiences was implemented with the support of local partners and intermediaries. Their engagement proved decisive in organising awareness-raising workshops during the three mission stopovers and contributed significantly to the success of the programme.

In order to ensure the quality and effectiveness of outreach activities during the mission, the content of the workshops was translated into Greek and local facilitators were recruited with the valuable support of Ms Cristina Sarris, Founder of Resilient Planet and Ambassador for the European Climate Pact. The professionalism of Ms Sarris and of the three facilitators recruited through her network was demonstrated throughout the Greece Mission and proved instrumental to the success of the outreach activities.

Alonissos – Sporades Archipelago (7-10 October 2025)

At the request of local education authorities, the Communication and Outreach team of Monaco Explorations made it a priority to offer workshops to all schoolchildren on the island of Alonissos, aged 7 to 17. Due to the number of participants, the outreach programme had to be adjusted and only one workshop was offered to each student, instead of two at the other stopovers.

A total of 174 children from Alonissos were engaged through two educational tools:

- The “Living Water” workshop, developed by the Plankton Planet initiative, was delivered to younger pupils (aged 7 to 12). Co-facilitated by a Franco-Greek team, this workshop proved highly effective from this first stopover.
- The “Mediterranean” workshop, developed by the outreach department of the Oceanographic Institute of Monaco, was delivered to students aged 13 to 17.



A “Mediterranean” workshop, facilitated by Ms Cristina Sarris, also brought together representatives of the various stakeholders of the Alonissos MPA: local NECCA representatives, coastguard officers, members of the local fishermen's association, representatives of Thalassa Foundation and MOm, as well as municipal representatives. This session, designed to create a space for dialogue around the MPA, enabled Ms Sarris to identify several key themes of concern among participants

- the need for a complete ban on fishing during breeding periods for all consumed species, a rule that exists in Greece but is not always enforced due to monitoring challenges;
- the role of consumers and restaurants in shaping demand;
- the need for a complete ban on the harvesting of date mussels (*Lithophaga lithophaga*), which is not yet fully enforced in Greece;
- a discussion on the “spillover effect”^{*} of the Alonissos MPA, highlighting the need to update existing data on this phenomenon.

Following this session, Ms Sarris was able to share the outcomes of these discussions with H.S.H. Prince Albert II of Monaco during His visit to Alonissos on 9 October 2025.

Volos (13-15 October 2025)

A total of 96 students aged 11 to 14 were welcomed by the Monaco Explorations outreach team. Each class, divided into two groups, participated in a full outreach programme combining complementary experiences:

- **a visit of the *MODX 70***, offering an introduction to a prototype zero-emission vessel.
- **a “Living Water” workshop conducted on board the catamaran**, introducing the key ecological role of planktonic microorganisms, their diversity, and a brief overview of the threats affecting them. Co-delivered in English and Greek, this workshop proved particularly interactive and well received by the students.
- **a “Mediterranean” workshop** focusing on the geographical specificities of this semi-enclosed sea, its biodiversity, the pressures affecting it, and a collective reflection on environmental, economic and social challenges. Particular emphasis was placed on the role of MPAs.



Syros - Cyclades Archipelago (20-22 October 2025)

A total of 94 students aged 11 to 14 participated in the same programme as in Volos: visit of the vessel, participation in the “Living Water” workshop, and in the collaborative “Mediterranean” workshop.

A VR ImmerSEave workshop, developed by the outreach department of the Oceanographic Institute, was also delivered by the Monaco Explorations team to around ten teachers from the island.

^{*} The spillover effect occurs when marine organisms (fish, larvae, etc.) multiply within an MPA and then migrate to surrounding areas.

PHOTOGRAPHIC AND VIDEO COVERAGE

At the end of the Greece Mission, the audiovisual coverage system made it possible to build a substantial body of visual and video material. More than 500 photographs and 93 GB of video footage were produced, drawing both on the work of Maéva Bardy and Greg Lecoeur and on contributions from partner scientific teams. This material continuously fed social media, the website and press coverage relating to the mission. The full set of content documented scientific operations, institutional sequences and outreach activities, while showcasing the biodiversity and ecosystems of Alonissos.

MEDIA COVERAGE

The Greece Mission of Monaco Explorations benefited from structured media coverage from its launch phase, notably through the press conference held on 24 September 2025 in Monaco, on board the *MODX 70*, in the presence of Mr Robert Calcagno, Chairman and Managing Director of Monaco Explorations, and Mr Xavier Prache, mission leader. This event brought

together 25 media outlets and resulted in seven interviews, followed by further coverage in the weeks thereafter.

To date, the mission has generated 74 media features, including 12 television reports, 3 radio broadcasts, 12 print articles, 44 online publications and 3 newsletters. It has been covered by leading audiovisual and print media such as France 3, France Inter, TV5 Monde and Monaco Info, as well as by regional and specialised outlets including Nice-Matin, Radiofrance.fr, Figaro Nautisme, Monaco-Hebdo.com and 22-med.

In addition, two media outlets followed the mission on the ground: France 3 Côte d'Azur, which produced a report broadcast on 27 November 2025, and Terre Sauvage, whose article is scheduled for publication in September 2026. Overall, this coverage represents nearly 28.6 million opportunities to see, reflecting sustained media interest in the Greece Mission and, more broadly, in the Mediterranean Missions programme led by Monaco Explorations.

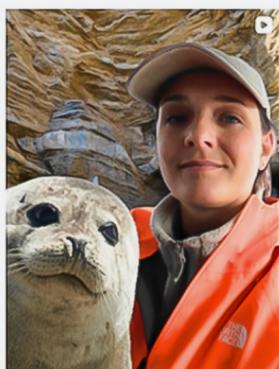


△ *Hervia peregrina* (*Cratena peregrina*) in Alonissos © Greg Lecoeur - Monaco Explorations

SOCIAL MEDIA COMMUNICATION

In parallel, the Greece Mission was supported by an enhanced social media communication strategy, combining organic communication, embedded audiovisual production and a targeted influencer approach. The involvement of committed content creators during key moments of the mission made it possible to significantly broaden the audiences reached. Two complementary profiles were mobilised: The Luciole (Laurène Arnoux), focused on sailing and expedition storytelling, and La Boîte à Curiosités (Marie Treibert), specialising in science communication. Their participation led to the production of vlogs, reels, stories and logbooks broadcast on Instagram, TikTok and YouTube, generating a cumulative visibility of nearly 4 million views, with no negative feedback and high engagement rates.

On the Monaco Explorations social media platforms, the Greece Mission also resulted in a significant increase in organic performance, particularly on Instagram, where views of posts and reels rose by more than 500% between September and October, with a majority of views coming from non-followers. Facebook and LinkedIn recorded a notable increase in reach and engagement, confirming the interest of audiences in content related to the mission launch, scientific issues and institutional messaging. This social media strategy established the Greece Mission as a key moment followed and relayed throughout its duration, contributing sustainably to the visibility of the Mediterranean Missions.



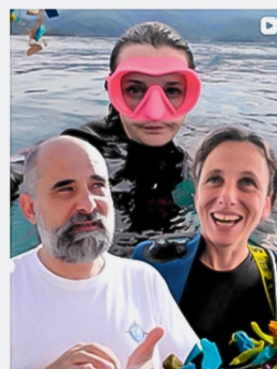
Logbook #4
Monk seal



Logbook #5
Exofish



Logbook #6
Planktospace



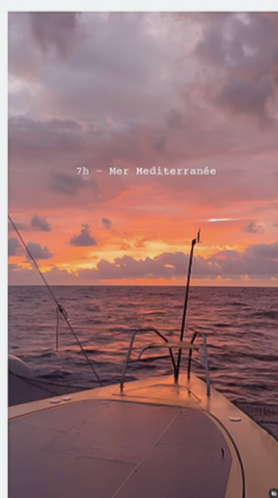
Logbook #7
Microplastics



Partnership
announcement



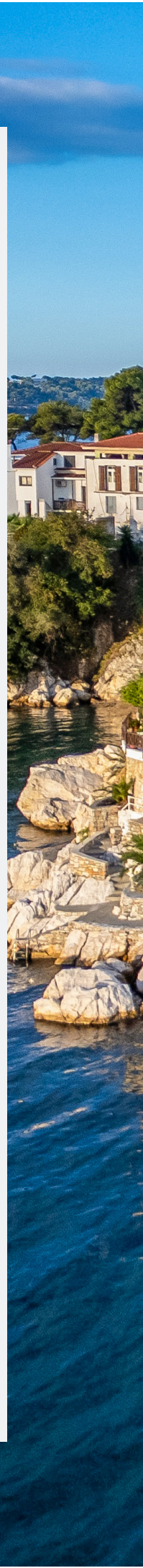
Logbook #1
MODX70 presentation

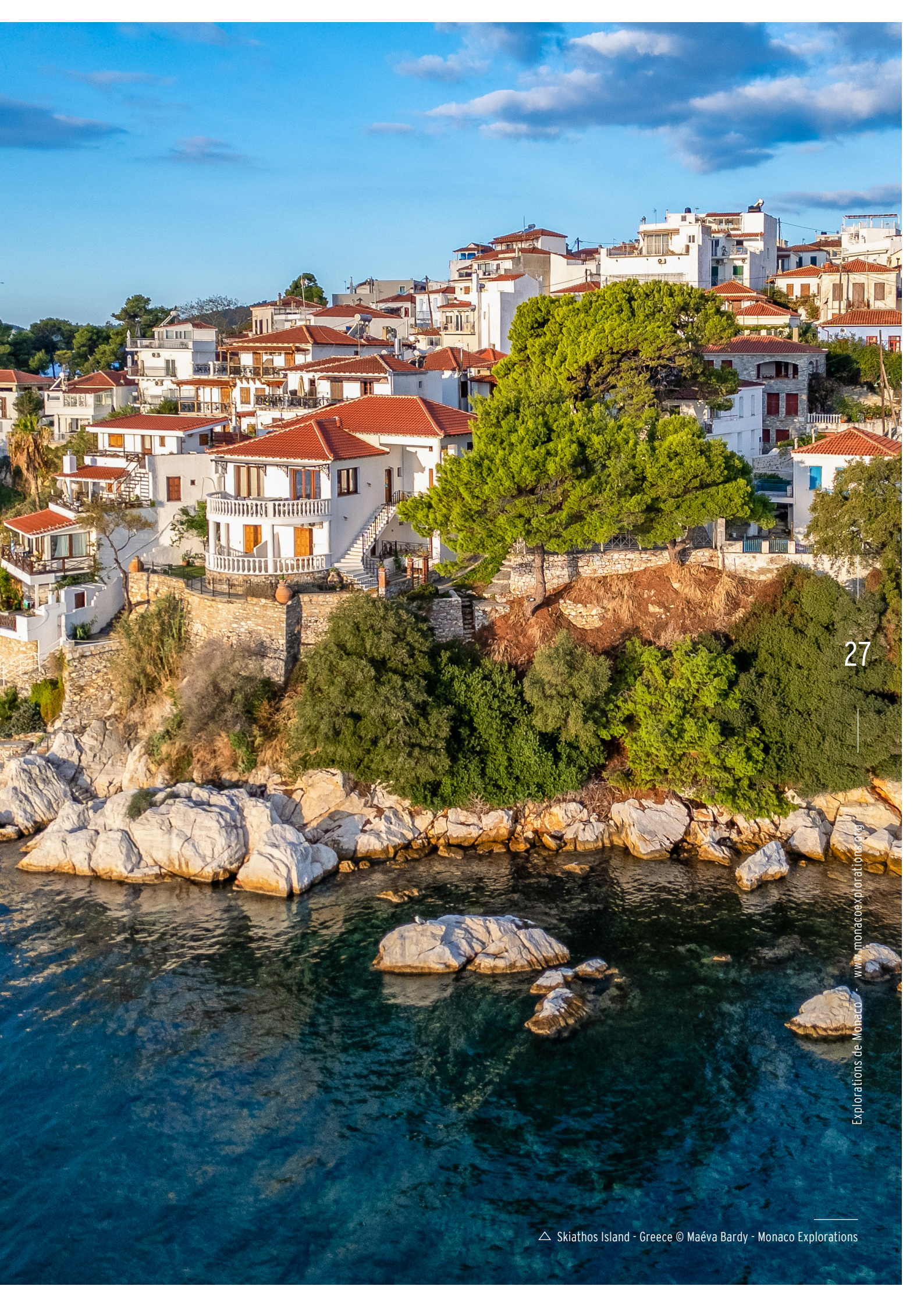


Logbook #2
Plankton



Logbook #3
BRUVS camera







FOLLOW-UP AND SHOWCASING OF PREVIOUS MISSIONS

INDIAN OCEAN MISSION

CONFERENCE IN VILLEFRANCHE-SUR-MER (30 JANUARY 2025)

On 30 January 2025, Monaco Explorations was highlighted during an evening event dedicated to the oceanographic mission conducted in 2022 in the Indian Ocean.

This event, supported by the Villefranche-sur-Mer Town Hall and the Villefranche Oceanographic Institute (IMEV), showcased the scientific advances achieved during this expedition. Under the guidance of Mr Xavier Prache, Director of Monaco Explorations, and scientific experts Mr Hervé Claustre (Villefranche Oceanographic Institute), Mr Olivier Brunel (Oceanographic Institute

of Monaco) and Mr Francis Marsac (French National Research Institute for Sustainable Development), the audience was able to discover the first results of the mission and gain an understanding of its key challenges.

The presentations notably addressed marine biodiversity, the impacts of climate change and initiatives implemented to preserve marine ecosystems. The evening, hosted by Mr Didier Théron and Mr Thomas Boniface, fostered rich exchanges between speakers and the audience, making science both accessible and engaging.

SPECIAL ISSUE ON THE INDIAN OCEAN MISSION

In order to promote the Indian Ocean Mission of Monaco Explorations, it was decided to prepare a special issue of a scientific journal. The journal Deep Sea Research Part II (DSR) was selected for its reputation within the scientific community. The agreement with DSR provides that all articles will be open access for one year from the date of publication of the final article, after which they will become accessible via a paid portal.

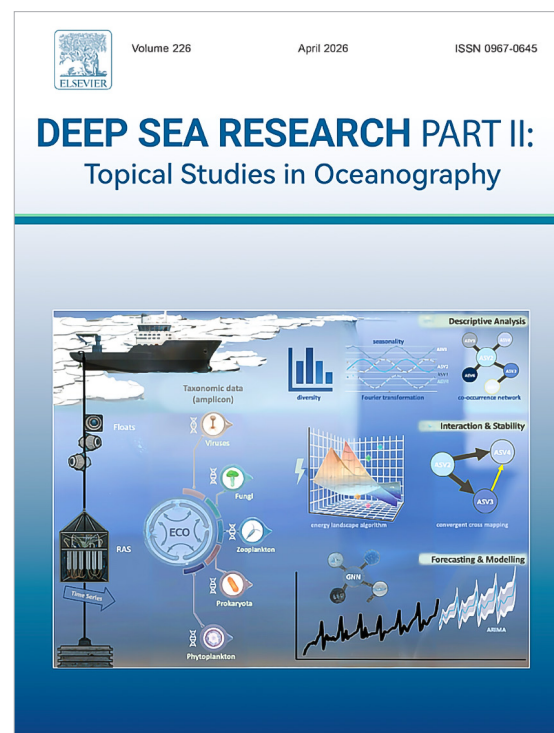
The initial intention was to publish 19 articles, including one editorial article.

- Five were not submitted; among them, one was published in another journal, while the others may be submitted at a later stage.
- Five were rejected following the peer review process; one of these was incorporated into the editorial article, while the others may be submitted to other journals.
- Eight articles were published.
- The editorial article has been approved but has not yet been published.
- A cover design was proposed by Monaco Explorations in order to personalise the special issue.

The review process proved to be very long and demanding, in some cases requiring contact with more than forty reviewers for a single evaluation.

It will also be requested that a number of printed copies be produced for distribution at specific events.

In conclusion, it should be noted that the current system of scientific publishing is no longer as efficient as it once was and does not function optimally. For the next scientific publication by Monaco Explorations, it may be necessary to consider alternative publication methods.



△ Cover of the scientific journal Deep Sea Research Part II

SCIENCE TO POLICY WORKSHOP (12-14 NOVEMBER 2025)



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From 12 to 14 November 2025, Port Louis hosted the Science to Policy Workshop, a key event organised by Monaco Explorations in collaboration with the governments of Mauritius and the Seychelles, and the Joint Management Area. Bringing together nearly 50 experts, policymakers, scientists and representatives of regional and international organisations, the objective of this meeting was to translate the scientific results of the Monaco Explorations Indian Ocean Mission into operational recommendations for public policy.

As the final mission report is intended in particular to formulate concrete recommendations for the scientific and political governance of the areas studied, the Science to Policy Workshop represented a decisive stage of dialogue and co-construction.

The objectives of this workshop were as follows:

- **to share scientific results:** project leaders and research teams presented the initial findings from the Monaco Explorations Indian Ocean Mission, notably covering the Western Indian Ocean, the

Mascarene Plateau, the Saya de Malha Bank, Aldabra and Saint Brandon.

- **to assess their relevance for governance:** discussions helped to identify how this knowledge can inform the management of the marine areas concerned, including conservation, resources, ecological connectivity, anthropogenic pressures and monitoring or protection needs.
- **to develop joint recommendations:** discussions helped to identify how this knowledge can inform the management of the marine areas concerned, including conservation, resources, ecological connectivity, anthropogenic pressures and monitoring or protection needs.

The workshop opened with addresses from organisers and institutional partners, followed by scientific presentations and participatory working sessions.

Discussions also focused on identifying knowledge gaps and future research priorities, key elements for guiding future explorations and collaborations.

The Science to Policy Workshop held in Port Louis marks a major milestone in the approach of Monaco Explorations: transforming science into concrete levers for ocean protection.

By bringing together scientists, decision-makers and regional organisations, the workshop laid the foundations for strengthened cooperation in the

sustainable governance of maritime areas in the south-west Indian Ocean.

The recommendations put forward will be reviewed for inclusion in the final report and transmitted to governments and international bodies, paving the way for the next stages of joint work undertaken by Monaco Explorations, Mauritius, the Seychelles and the Joint Management Area (JMA).

SCOPING VISIT FOR OUTREACH ACTIVITIES IN THE SEYCHELLES AND MAURITIUS

The visit to Port Louis also proved important in advancing the definition of a final outreach component, intended to complete the dissemination of the Indian Ocean Mission, alongside the submission of the final mission report to the governments of the Seychelles and Mauritius, as well as to the JMA.

In 2022, Mr R. K. Aukhijee, Acting Director of Planning and Budgeting under the Acting Director General of the Ministry of Education and Human Resources, played a central role in securing the necessary authorisations, establishing contacts with schools and organising student visits on board the *S.A. Agulhas II*. A meeting with Mr Aukhijee and three of his colleagues made it possible to resume dialogue and outline this final outreach component for school audiences.

In addition, Mr Anwar Bhairumjaun, Associate Professor in Science Education and Head of the Research Unit at the Mauritius Institute of Education, enabled Monaco Explorations to identify two new stakeholders likely to contribute to the operational implementation of these future outreach activities.

Following the workshop, a visit to the Seychelles made it possible to reconnect with the department

of Ms Lynndina Essack, Principal Education Officer in the Education for Sustainable Development section at the Ministry of Education. During a particularly constructive exchange, Ms Essack expressed strong interest in establishing a new collaboration with Monaco Explorations. She also identified several priority needs in terms of outreach and awareness-raising on ocean protection in the Seychelles:

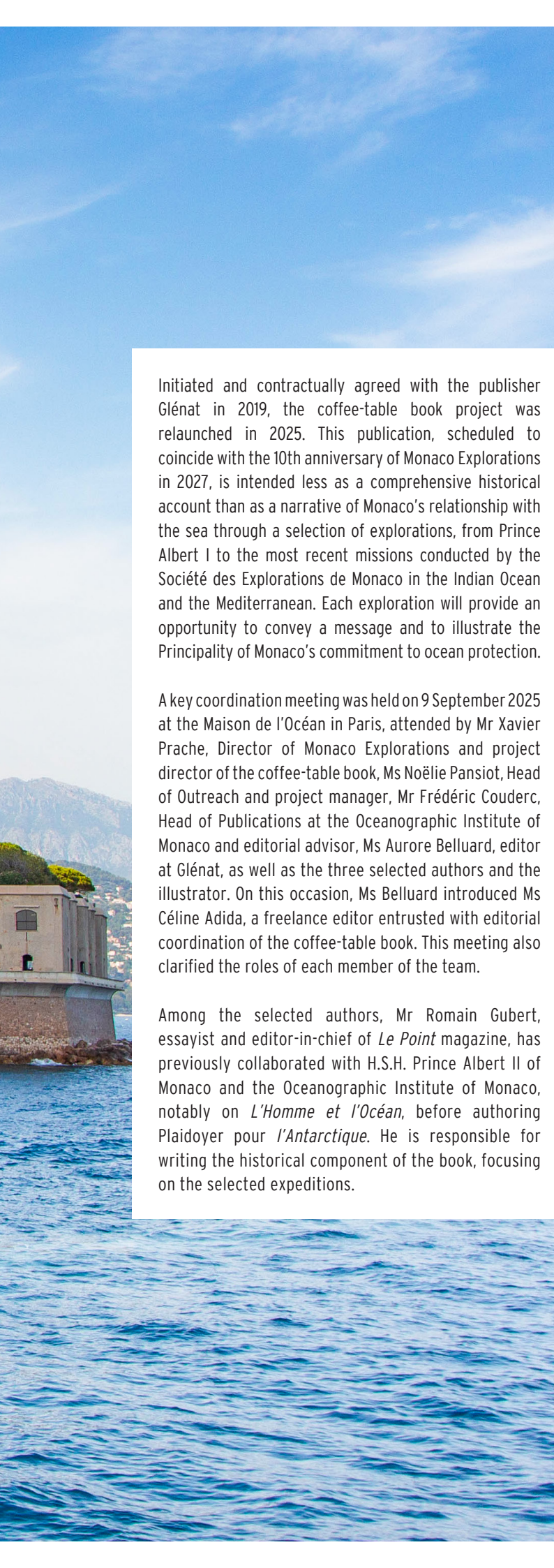
- the absence of educational resources dedicated to plastic pollution and land-sea connectivity;
- the need for tools and outreach materials following the final post-mission awareness phase scheduled for 2026;
- the importance of extending outreach activities beyond the island of Mahé, to include students from Praslin and La Digue.

Finally, a meeting with Mr Terrence Vel, outreach officer at UniSey's Centre for Environment and Education at the University of Seychelles, opened up new prospects for partnership with a view to co-developing outreach programmes adapted to the local context.





COFFEE- TABLE BOOK



Initiated and contractually agreed with the publisher Glénat in 2019, the coffee-table book project was relaunched in 2025. This publication, scheduled to coincide with the 10th anniversary of Monaco Explorations in 2027, is intended less as a comprehensive historical account than as a narrative of Monaco's relationship with the sea through a selection of explorations, from Prince Albert I to the most recent missions conducted by the Société des Explorations de Monaco in the Indian Ocean and the Mediterranean. Each exploration will provide an opportunity to convey a message and to illustrate the Principality of Monaco's commitment to ocean protection.

A key coordination meeting was held on 9 September 2025 at the Maison de l'Océan in Paris, attended by Mr Xavier Prache, Director of Monaco Explorations and project director of the coffee-table book, Ms Noëlie Pansiot, Head of Outreach and project manager, Mr Frédéric Couderc, Head of Publications at the Oceanographic Institute of Monaco and editorial advisor, Ms Aurore Belluard, editor at Glénat, as well as the three selected authors and the illustrator. On this occasion, Ms Belluard introduced Ms Céline Adida, a freelance editor entrusted with editorial coordination of the coffee-table book. This meeting also clarified the roles of each member of the team.

Among the selected authors, Mr Romain Gubert, essayist and editor-in-chief of *Le Point* magazine, has previously collaborated with H.S.H. Prince Albert II of Monaco and the Oceanographic Institute of Monaco, notably on *L'Homme et l'Océan*, before authoring *Plaidoyer pour l'Antarctique*. He is responsible for writing the historical component of the book, focusing on the selected expeditions.

Mr Stéphane Dugast, author and speaker, will work closely with Mr Gubert. His role is to highlight the human stories and anecdotes that punctuate the history of these expeditions, notably by giving a voice to key witnesses, particularly for the contemporary period. He is already familiar with Monaco Explorations, having taken part in the Indian Ocean Mission in 2022 as an embedded journalist on board the *S.A. Agulhas II*.

Mr Julien Blanc-Gras, a recognised travel writer, is responsible for writing a narrative in the form of a logbook. Invited to embark on board the *MODX 70* during the Greece Mission, between Alonissos and Syros, he was immersed at the heart of the first Mediterranean Missions campaign in order to capture its three core pillars – science, outreach and diplomacy – and to provide a sensitive account of the experience. He is also expected to take part in a future mission scheduled for spring 2027.

Alongside him on board the *MODX 70*, Ms Anne Benoliel Defreville was selected from among three illustrators on the basis of her portfolio and her experience in the maritime field. Both an illustrator and a biologist-diver, she has long been involved in projects dedicated to raising awareness of ocean protection. During her time on board in Greece, she produced sketches capturing the various aspects of this first Mediterranean mission. She will also take part in the next expedition planned for spring 2027. Ms Benoliel Defreville is responsible both for producing around one hundred illustrations and for the artistic direction of the coffee-table book.



— OTHER PROJECTS SUPPORTED IN 2025

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SUPPORT FOR THE IOC/UNESCO MEDITERRANEAN COORDINATOR POSITION

The Executive Secretary of the Intergovernmental Oceanographic Commission requested the Minister of Foreign Affairs and Cooperation of the Prince's Government to extend the Principality of Monaco's financial contribution to the IOC Mediterranean Coordinator position beyond 2025, whereas the Board of Directors had decided at its meeting of 4 December 2024 not to continue funding half of this position beyond that year.

This position contributes in particular to the management of the international Argo ocean observation programme, which forms part of the Global Ocean Observing System (GOOS).

The Minister of Foreign Affairs and Cooperation requested that the Board of Directors reconsider the conditions under which funding of half of this position could be extended beyond 2025.

At its meeting of 17 April 2025, the Board of Directors approved the renewal of funding for half of the position, in the amount of €70,000 for 2026, subject to the complementary funding being secured. It was also agreed that the Board would review, at its spring 2026 meeting, the conditions for renewal for 2027.

GOMBESSA 6

The Société des Explorations de Monaco provided financial support to the Gombessa 6 scientific mission, led by Andromède Océanologie and dedicated to the study of coralligenous ring formations and the sea angel in the western Mediterranean. Initiated in summer 2021 and conducted through to 2023, this research project relied on a significant scientific and technological framework, including the acquisition of bathymetric

data, autonomous and saturation diving, submersible exploration, as well as the use of remotely operated underwater vehicles and surface drones. The final mission report, accompanied by a series of photographs, was delivered on 2 February 2024. The work carried out led to the production of the documentary *Cap Corse: The Mystery of the Rings*, directed by Yann Rineau and broadcast in prime time on ARTE on 3 May 2025.

OCEANOSCIENTIFIC

On 3 July 2025, Mr Yvan GRIBOVAL informed that he was not in a position to comply with the initial agreement concluded with Monaco Explorations and requested a reorientation of the project title from "OceanoScientific Expeditions - Coral Reefs 2023-2030" in the Îles Éparses to "OceanoScientific Expeditions - Mediterranean eDNA 2023-2030" in the Mediterranean.

With the agreement of the Prince's Palace, it was decided to authorise this reorientation through an amendment, without additional funding and without modifying the monitoring arrangements, which include the submission of interim reports and a final report upon completion of the project.



CROSS-CUTTING COMMUNICATION AND OUTREACH ACTIONS

36



OCEAN ACADEMY (ACADÉMIE DE LA MER)

As part of its ongoing commitment to advancing knowledge and sustainable ocean governance, Monaco Explorations Society took part in the second summer session of the Monaco Ocean Academy (A2M), held from 30 June to 12 July 2025 in Monaco.

During a session organised in collaboration with the Oceanographic Institute of Monaco, Xavier Prache, Director of Monaco Explorations, presented the Company

and its missions, highlighting the interconnection between scientific research, outreach and international cooperation. In addition, Léana Rousseaux, Coordination Assistant, attended the full programme, strengthening her expertise through the courses delivered and interdisciplinary exchanges. This participation contributes both to enhancing the team's internal expertise and to reinforcing Monaco's visibility within international networks dedicated to marine governance.

WEBSITE

The main developments implemented on the website were as follows:

- creation of a page dedicated to the announcement of the Greece Mission, including the publication of blog-style entries;
- publication of approximately fifty new resources in the website's resource sections and nine new news items;
- update of the "Board of Directors" section within the "About us" page.

In 2025, the Monaco Explorations website recorded a qualified audience and strong on-site activity: with 5,358 users and 18,045 page views, engagement was sustained (approximately 3.4 pages per user), and the volume of conversions (51,094) reflects a high level of engagement across tracked actions (clicks, forms, interactions).

Between 2024 and 2025, Google search performance improved significantly in both visibility and traffic: impressions rose from 306,925 to 960,021 (approximately threefold), and clicks from 3,311 to 9,607 (approximately 2.9 times higher).

YOUTUBE CHANNEL

In 2025, the Monaco Explorations YouTube channel continued to develop as a platform for the dissemination and promotion of its missions. Eighteen video clips from previous missions were translated and updated as part of a collaboration with the translation agency Le Joli Mai, in order to enrich the multilingual pages of the website and improve accessibility for international audiences. The presentation video of Monaco Explorations was also

updated following changes among Board members. In addition, five videos were published under the "Collaborations" section, produced by the two content creators involved in the Greece Mission, Laurène Arnoux and Marie Treibert, generating a combined audience of 26,000 views. These productions contribute to strengthening the visibility of the actions carried out and to diversifying the formats available on the channel.



SOCIAL MEDIA

In 2025, Monaco Explorations' social media platforms recorded overall positive performance, reflecting a progressive strengthening of digital communication activities. On Instagram, the creation of a new account was accompanied by strong growth momentum. Content visibility, measured through reach³, was largely driven by non-followers, demonstrating an increased ability to reach new audiences. The best-performing posts related to mission announcements, key project highlights and personalised formats, some reaching up to 9,300 views.

On Facebook, cumulative organic reach⁴ reached 11,564 between September and December. This increase was particularly noticeable from October onwards, in line with a higher posting frequency and diversification of content. Posts combining strong visuals, mission highlights and educational or environmental messaging

generated the highest levels of engagement and sharing. More institutional or informational content, while generating more moderate engagement, nevertheless contributed to structuring the narrative and reinforcing the credibility of Monaco Explorations.

LinkedIn stood out for its particularly high level of engagement, with 25,824 interactions⁵ over the period. The engagement rate, calculated as the ratio of total interactions to the number of users exposed to the posts, averaged 27.48%, reflecting strong interest and appropriation of the content. Posts related to institutional events, missions, interviews and official statements achieved the best performance and benefited from significant organic amplification, contributing to strengthening both visibility and institutional legitimacy.

	POSTS	STORIES	REACTIONS	REACH	FOLLOWERS
LinkedIn	45	-	2 414	70 826	1 791 (vs 1 111 en 2024)
Facebook	47	-	1 500	53 700	3 735 (vs 3 556 en 2024)
Instagram	64	51	2 054	105 975	1 137 (account reset in August 2025)



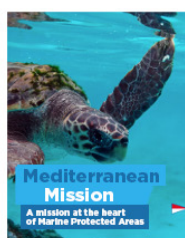
Presentation reel



The 30x30 target



Marine Protected Areas



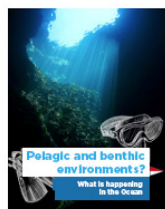
Mediterranean Missions



Species focus



Xavier Prache quote



Pelagic and benthic environments



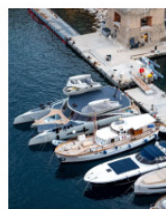
Cross post monaco.info



Species focus



Cross-post Prince's Palace



Greece Mission teaser



Logbook

³ Reach refers to the number of unique accounts that have seen a post.

⁴ Organic reach refers to the number of people who have seen content without the use of paid distribution mechanisms, reflecting the natural ability of posts to circulate within communities.

⁵ Interactions encompass all actions performed by users on content (reactions, comments, shares).

— APPENDIX 1

COMPOSITION OF THE BOARD OF DIRECTORS AS AT 31 DECEMBER 2025

CHAIRMAN AND MANAGING DIRECTOR:

- **M. Robert Calcagno**, Chief Executive Officer of the Oceanographic Institute, Prince Albert I of Monaco Foundation.

DIRECTORS:

- Société Nationale de Financement, represented by **Mr Pierre-André Chiappori**, Minister of Finance and Economy.
- **Mr David Tomatis**, Private Advisor to H.S.H. the Sovereign Prince.
- **Mr Jean-Marie Veran**, Special Adviser to the Minister of Foreign Affairs and Cooperation.
- **Ms Armelle Roudaut-Lafon**, Director of Maritime Affairs.
- **Dr Jean-Jacques Risso**, President of the Scientific Centre of Monaco.
- **Mr Bernard D'Alessandri**, Managing Director and Secretary-General of the Yacht Club de Monaco.
- **Mr Olivier Wenden**, Vice-President and Managing Director of the Prince Albert II of Monaco Foundation.
- **Mr Gilles Bessero**, former Director of Monaco Explorations, former Director of the International Hydrographic Organization, former Chief Executive Officer of SHOM.
- **Pr Katja Matthes**, Director of the GEOMAR Helmholtz Centre for Ocean Research Kiel.
- **Mr François Houllier**, Chairman and Chief Executive Officer of IFREMER.

COMPOSITION OF THE OPERATIONAL TEAM AS AT 31 DECEMBER 2025

- **Mr Robert Calcagno**, Chairman and Managing Director.
- **Mr Xavier Prache**, Director
- **Ms Isabelle Curau-Bloch**, Secretary-General
- **Ms Noëlie Pansiot**, Head of Outreach
- **Ms Océane Gasquy**, Communications Officer
- **Ms Léana Rousseaux**, Coordination Assistant



APPENDIX 2

COMPOSITION OF THE INTERNATIONAL ADVISORY COMMITTEE OF THE INDIAN OCEAN MISSION

CHAIR

- **Mr Carl Gustaf Lundin** (chair): Senior Vice-President at Leidar, formerly Executive Director of Mission Blue and Principal Scientist, Global Marine and Polar Programme, IUCN.

SECRETARY

- **Mr François Simard** (secretary): formerly Deputy Director of the Oceanographic Institute of Monaco and Senior Fisheries Adviser, IUCN.

MEMBERS

- **Ms Dominique Benzaken**: policy expert (blue economy, blue finance), Australian National Centre for Ocean Resources and Security, University of Wollongong, Australia; consultant to the World Bank.
- **Mr Nick D'Adamo**: Research Associate, Oceans Institute, University of Western Australia; formerly Director of the Perth Programme Office supporting the Intergovernmental Oceanographic Commission.
- **Ms Sylvia Earle**: Founder and President of Mission Blue; National Geographic Explorer-in-Residence; founder of Deep Ocean Exploration and Research, United States.
- **Ms Tessa Hempson**: Chief Scientist, Mission Blue.
- **Prof. Heather Koldewey**: Principal Technical Adviser, Zoological Society of London; Head of the Bertarelli Marine Science Programme; Honorary Professor, University of Exeter, United Kingdom.
- **Mr Olivier Laroussinie**: Director of Maritime Planning and Major Projects, Technical Directorate for Risks, Water and the Sea, Cerema, France.
- **Ms Margaret Leinen**: Director of Scripps Institution of Oceanography, Vice Chancellor for Marine Sciences and Dean of the School of Marine Sciences, University of California, San Diego, United States.
- **Mr David Obura**: Director, Coastal Oceans Research and Development in the Indian Ocean (CORDIO), East Africa; Chair of the Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services (IPBES).
- **Prof. Alex Rogers**: Deputy Director for Strategic Science Programmes and Partnerships, National Oceanography Centre.
- **Prof. Anwar Rumjaun**: Associate Professor, Mauritius Institute of Education.
- **Mr Nirmal Jivan Shah**: Chief Executive Officer, Nature Seychelles.

APPENDIX 3

PARTICIPANTS IN THE GREECE MISSION OF THE MEDITERRANEAN MISSIONS

- **Xavier Prache**, Monaco Explorations
- **Léana Rousseaux**, Monaco Explorations
- **Noëlie Pansiot**, Monaco Explorations
- **Océane Gasquy**, Monaco Explorations
- **Anthi Paschalidou**, Greek facilitator
- **Aspasia Provou**, Greek facilitator
- **Cristina Sarris**, Greek facilitator
- **Maria Mylona**, Greek facilitator
- **Anne Defreville**, illustrator
- **Julien Blanc-Gras**, writer
- **Alexis Pey**, BRUVS
- **Jacqueline Gautier-Debernardi**, BRUVS
- **Christophe Giltat**, Cosma
- **Martin Crete**, Cosma
- **Laura Cilote-Huguenin**, Cosma
- **Cécile Rottier Henry**, Scientific Centre of Monaco
- **Didier Zoccola**, Scientific Centre of Monaco
- **Eric Béraud**, Scientific Centre of Monaco
- **Virginie Raybaud**, Université Nice Côte d'Azur (EXOFISH-MED)
- **Jean-Michel Cottalorda**, Université Nice Côte d'Azur (EXOFISH-MED)
- **Laurène Arnoux**, content creator
- **Marie Treibert**, content creator
- **Céline Dimier**, Villefranche Oceanographic Laboratory (BGC-Argo)
- **Aziz Mulla**, Université Nice Côte d'Azur (Mar4Past)
- **Erwin Reymondet**, Université Nice Côte d'Azur (Mar4Past)
- **Florian Boyer**, Université Nice Côte d'Azur (Mar4Past)
- **Luisa Mangialajo**, Université Nice Côte d'Azur (Mar4Past)
- **Steeve Comeau**, Université Nice Côte d'Azur (Mar4Past)
- **Erwan Legeay**, Roscoff Biological Station (Plankto Med)
- **Noan Le Bescot**, Founder of SeaLabX (Plankto Med)
- **Lola Daboussy**, PlanktoSpace (Plankto Med)
- **Kelly Godard**, Plankton Planet (Plankto Med)
- **Maéva Bardy**, onboard correspondent
- **Greg Lecoeur**, underwater photographer



APPENDIX 4

PARTICIPANTS IN THE SCIENCE TO POLICY WORKSHOP

- **Arnaud-Haond Sophie**, University of Montpellier
- **Badal Rezah**, Government of Mauritius
- **Barbe Chrissant**, Government of Seychelles
- **Benzaken Dominique**, member of the Indian Ocean Mission Advisory Committee
- **Bessero Gilles**, Indian Ocean Mission Leader
- **Bhagooli Ranjeet**, University of Mauritius
- **Bhoyroo Vishwakalyan**, University of Mauritius
- **Bissessur Dass**, Government of Mauritius
- **Boval Margot**, IORA
- **Constance Annabelle**, Seychelles Islands Foundation
- **Corbari Laure**, MNHN
- **Cousin Xavier**, IFREMER
- **D'Adamo Nick**, member of the Indian Ocean Mission Advisory Committee
- **Dias Ashley**, Government of Seychelles
- **Esmael Shabbir**, Big Ocean States Initiative
- **Galletti Florence**, IRD
- **Gasquy Océane**, Monaco Explorations
- **Gilles Pierre**, Oceanographic Institute of Monaco
- **Hempson Tessa**, member of the Indian Ocean Mission Advisory Committee
- **Johannes Stephanie**, IORA
- **Kaullysing Deepeeka**, University of Mauritius
- **Kureemun Hanna**, CSMZAE
- **Koldewey Heather**, member of the Indian Ocean Mission Advisory Committee
- **Le Gall Line**, MNHN
- **Long Ronan**, World Maritime University
- **Lundin Carl Gustaf**, Chair of the Indian Ocean Mission Advisory Committee
- **Mamode Shameelah**, CSMZAE
- **Marsac Francis**, IRD
- **Milardi Marco**, SIOFA
- **Mossae Barkha**, IUCN
- **Munbodhe Vikash**, Government of Mauritius
- **Narayanan Suriya**, World Maritime University
- **Nascimento Bernardo**, Odysseo
- **Nundlall Seewraj**, EDB
- **Oogarah Preeti Nitisha**, MOI
- **Oozeeraully Yuneeda**, CSMZAE
- **Pansiot Noëlie**, Monaco Explorations
- **Pasnin Olivier**, UNDP
- **Prache Xavier**, Monaco Explorations
- **Ramah Sundy**, Government of Mauritius
- **Ramdour Henna**, Government of Mauritius
- **Rana Karuna**, Big Ocean States Initiative
- **Rawat Arshad**, Government of Mauritius
- **Rogers Alex**, member of the Indian Ocean Mission Advisory Committee
- **Roy Prerna**, Mauritius Oceanographic Institute
- **Rumjaun Anwar**, member of the Indian Ocean Mission Advisory Committee
- **Runghen Ravi**, CSMZAE
- **Simard François**, member of the Indian Ocean Mission Advisory Committee
- **Tatayah Vikash**, Mauritian Wildlife Foundation
- **Ternon Jean-François**, IRD
- **Theron Didier**, Monaco Explorations
- **Young Kathy**, Reef Conservation



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